

Company Presentation

MBB Industries AG | Berlin

AGENDA

- 15 years of MBB – 5 years capital market
- Business Development
- Financials
- Share Price Development
- Outlook

MBB – listed on the stock market since 2006

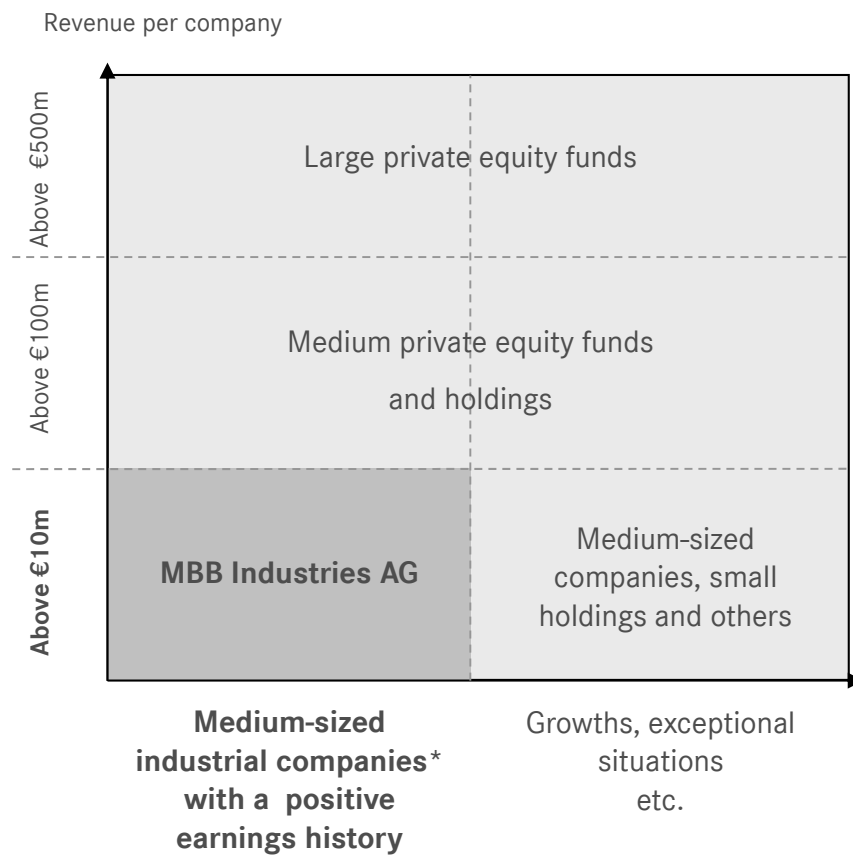
OVERVIEW

| Profile | Key Facts |
|--|--|
| <ul style="list-style-type: none"> ■ MBB acquires and develops medium sized industrial companies since 1995 ■ MBB stands for Messerschmitt-Bölkow-Blohm ■ MBB has been listed on the stock market since 2006 and in the Prime Standard since 2008 ■ 74 % of the share capital is held by the founding families ■ MBB stands for long term value driven management instead of “fast exits” ■ MBB pays dividends ■ MBB has five portfolio companies | <ul style="list-style-type: none"> ■ €110m revenue 2011* ■ €4.6m profit 2011 (EPS of 0.70)* ■ €45m equity (6.82 € per share)** ■ €29m cash (4.39 € per share)** ■ €12.2m net cash (1.85 € per share)** ■ €41.2m market capitalization (6.24 € per share)**** ■ €2.2m dividends (0.33 € per share)*** ■ 685 employees** ■ 6 employees in the holding |

* Estimation by Close Brothers Seydler ** Q3/2011 ***paid on July 7, 2011 ****As of November 16, 2011

MBB selectively acquires medium-sized industrial companies...

MBB MARKET SEGMENT



MBB selection criteria

- Value growth: Goal Ø IRR > 30 %
- Profit potential: EBITDA > 10 %
- Niche market player Revenue > €10m
- Majority holding > 75 %

* According to German Federal Bureau of Statistics approx. 60,000 companies in Germany

... has been active in the market for 15 years ...

MBB-LOCATIONS PAST AND PRESENT

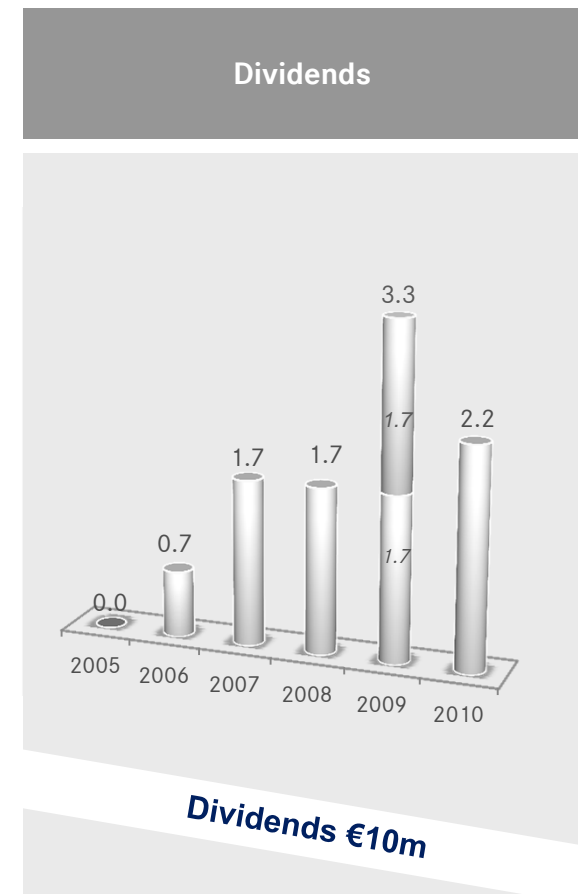
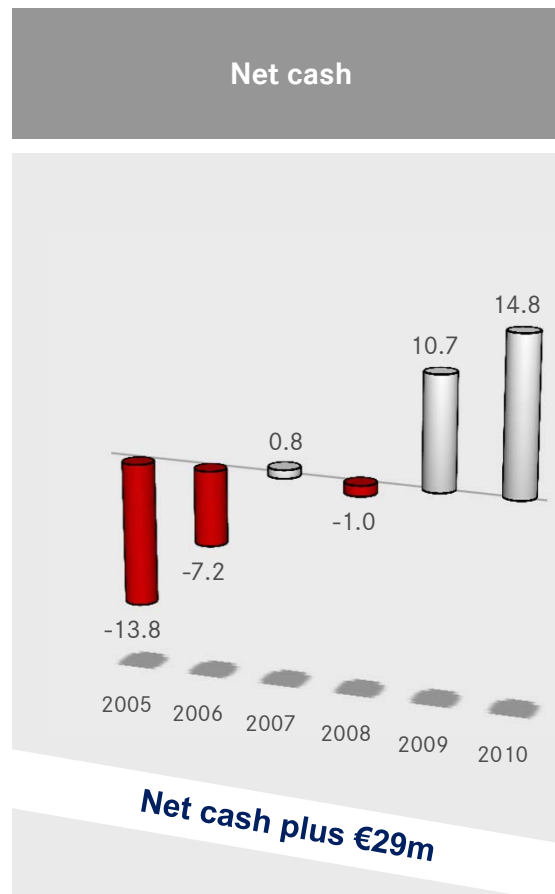
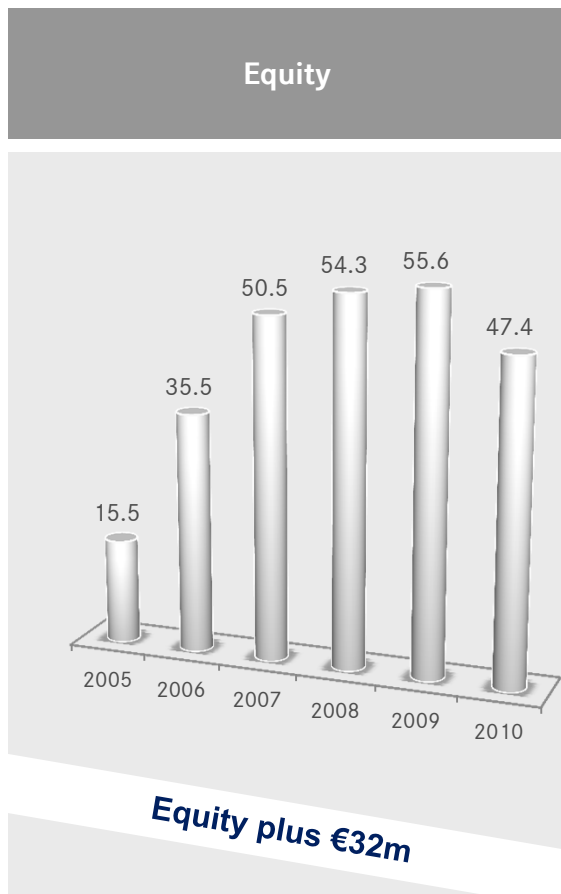


LOCATIONS ABROAD:



... and is continuously creating value!

MBB FINANCIAL DEVELOPMENT SINCE 2005



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Delignit is showing positive effects from restructuring

DELIGNIT STATUS



Delignit AG 2011

- Production capacity adjusted to approx. €30m p.a.
- Net debt clearly reduced to approx. €4m
- Reduction of depreciation, finance- and repayment-charges
- Actual revenue is considerably above plan
- Capacity is nearly fully utilized with partly three shift operations
- Positive operational results all throughout 2011

Delignit
AKTIENGESELLSCHAFT



Restructuring 2010

- Sale of majority of Romanian companies
- Concentration on the German location and on capacity utilization
- MBB loss of deconsolidation of €9.4m in Q3 2011
- Restructuring contributions of all stakeholders
- Capital increase of approx. €2.2m in Q4 2010*



Situation 2010

- Decline in sales, excess capacity, high level of debt, negative result

* thereof MBB Industries AG approx. €1.36m

Hanke with continuous increase in value

OVERVIEW HANKE

Market-leading tissue-company in Poland

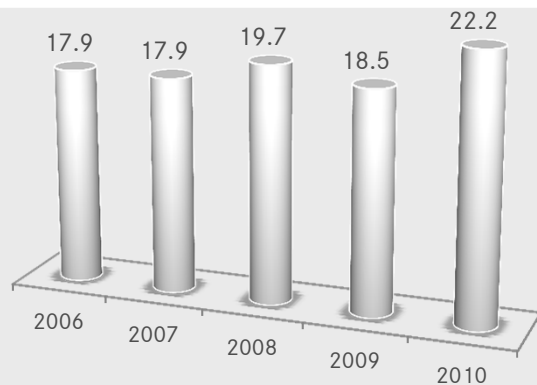


- Tissue mother rolls
- Toilet paper
- Kitchen rolls
- Napkins
- Handkerchiefs

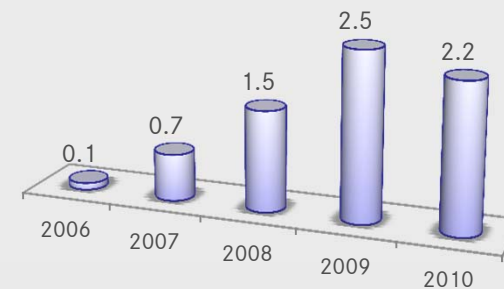
Continuous Investments in Growth

- Investment logistic centre €3.5m
- High bay warehouse for 2,800 pallets
- Investment paper machine €2.0m
- Investment manufacturing €3.0m
- Investment further capacity €8.0m

Revenue up to €40m till 2015

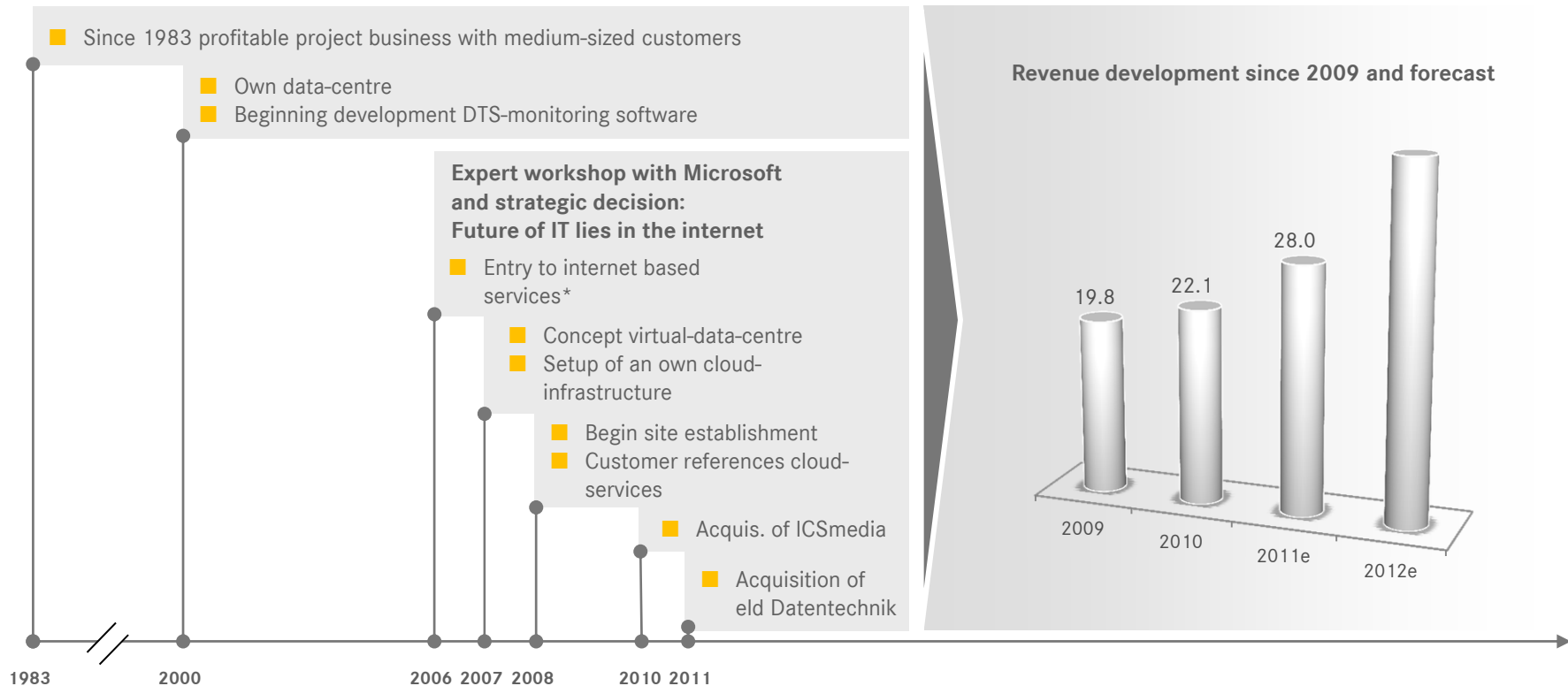
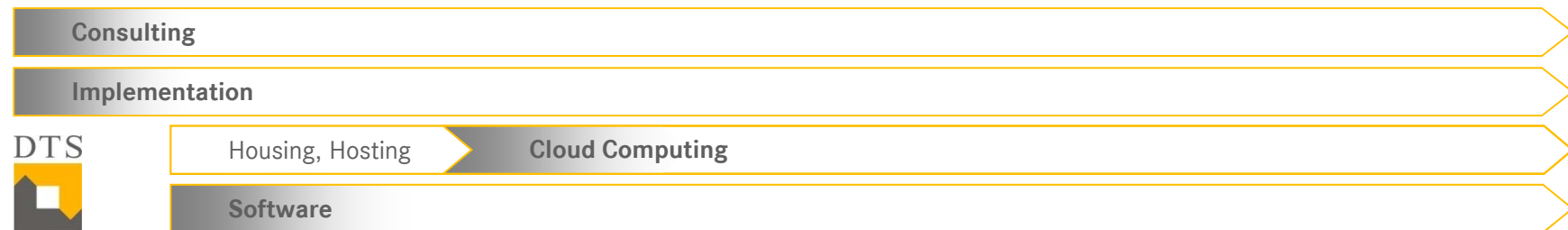


Net-Profit will continue to rise till 2015



DTS with five years of practical experience in cloud computing






DTS GROUP EVOLUTION



* Today called Infrastructure as a Service (IaaS)

MBB with 5 portfolio companies

PORTFOLIO COMPANIES

| Company | Description | Share | Revenue 2011e | Result 2011e |
|---|---|-------|---------------|--------------|
|  Delignit <small>AKTIENGESELLSCHAFT</small> | Stock listed producer of wood based material with a focus on the automobile sector | 76% | €28m | ++ |
|  | Producer of polyurethane boards for the international model- and tool making industry | 100% | €10m | + |
|  HANKE TISSUE <small>Spółka z o.o.</small> | Market-leading Polish tissue producer with a focus on printed napkins | 97% | €23m | +++ |
|  DTS <small>Systeme</small> | IT-Provider specialised in cloud-computing out of its own data-centres | 80% | €28m | ++ |
|  form polster | Producer and processor of polyurethane and soft foams | 100% | €21m | o |

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MBB with revenues of €80m and profit of €2.5m

COMPARISON NINE MONTH 2009 TO 2011 IN €K

| | P&L continuing operations | | |
|------------------------------|---------------------------|------------------|------------------|
| | 9 months 2009 | 9 months 2010 | 9 months 2011 |
| Revenues | 60.153 | 74.738 | 79,523 |
| Operating Performance | 59.292 | 74.951 | 79,469 |
| EBITDA | 6.207 | -5.133 | 5,963 |
| <i>EBITDA-margin</i> | 10.5% | -6.8% | 7.5% |
| EBIT | 4.534 | -7.648 | 3,040 |
| <i>EBIT-margin</i> | 7,6% | -10,2% | 3.8% |
| EBT | 3.862 | -8.141 | 2.900 |
| <i>EBT-margin</i> | 6.5% | -10.9% | 3.6% |
| Net profit* | 3.008 | -8.351 | 2.454 |
| <i>EPS in €</i> | 0.46 | -1.27 | 0.37 |

| Q3/2011 Results | |
|-------------------|---|
| Results Q3 | |
| ■ | Revenue €27.6m |
| ■ | EBITDA €1.5m |
| ■ | eps 2 cent per share |
| Comment Q3 | |
| ■ | Season-related weak quarter |
| ■ | Stable operative business and incoming orders |
| ■ | Increased M&A expenses in Q3 |
| ■ | Negative development of liquid funds |
| ■ | Strong Q4 is expected |

* incl. discontinued operations

... as well as 52% equity and €29m cash

COMPARISON GROUP BALANCE SHEET 2009 TO 2011 IN €K

| | 31.12.2009 | 31.12.2010 | 30.09.2011 | Comparison 2011 to 2010 |
|-----------------------------|------------|------------|---------------|---|
| Total Assets | 101,939 | 91,749 | 86,483 | Cash effect: <ul style="list-style-type: none"> ■ Dividend ./ . €2.2m ■ Acquisition 20% Hanke ./ . €2m ■ Sale Huchtemeier + €0.5m ■ Acquisition eld ./ . €0.6m No cash effect: <ul style="list-style-type: none"> ■ Currency exchange rate differences recognised in equity ./ . €1m ■ Financial fund losses recognised directly in equity ./ . €0.4m |
| Equiy | 55,586 | 47,433 | 45,036 | |
| Capital-ratio | 54.5% | 51.7% | 52.1% | |
| Net financial assets | 10,725 | 14,846 | 12,216 | |
| Liquid funds | 35,314 | 33,147 | 28,993 | |

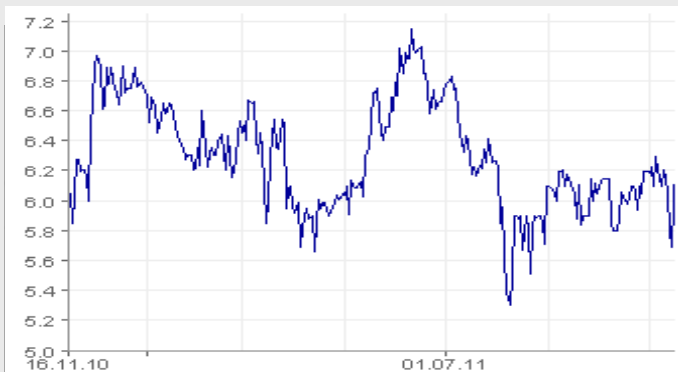
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MBB resists capital market development

SHARE PRICE DEVELOPMENT (01.01.2011 – 16.11.2011) AND POINTS OF INTEREST

Share price development 01.01.2011 till 16.11.2011



| | |
|-------------------------------------|----------------|
| MBB Industries (ex dividend) | - 6.72% |
| DAX | - 15.67% |
| GEX | - 34.83% |
| PXAP | -15.41% |
| SDAX | -14.43% |

Points of interest MBB-stock

- Relatively stable share price development
- Volume increases significantly in 2011
- Analyst research by Close Brothers Seydler; with varies updates; 01.09.2011: Buy / €10,0
- Management holds approx. 75% of MBB's 6.600.000 shares
- Current market capitalisation €41m
- Dividend 2010: 33 cent / share; approx 5 %

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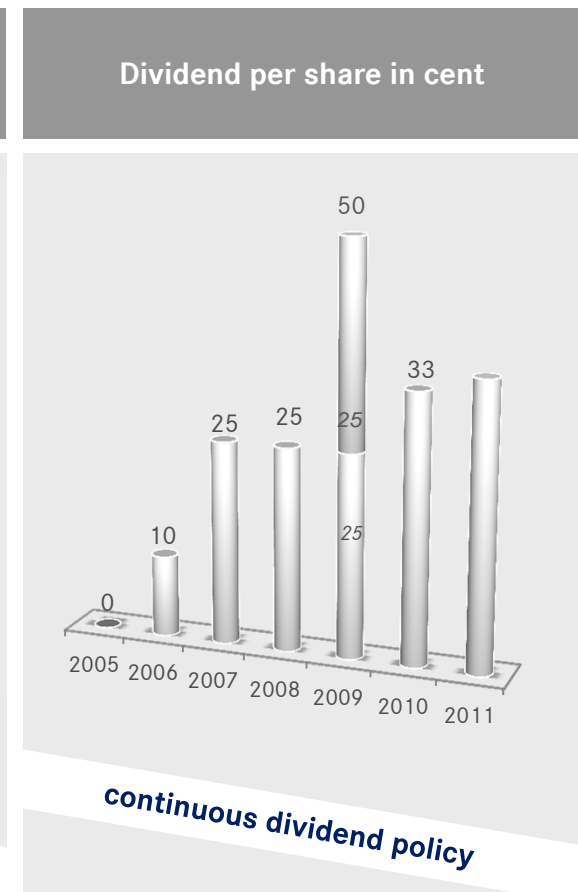
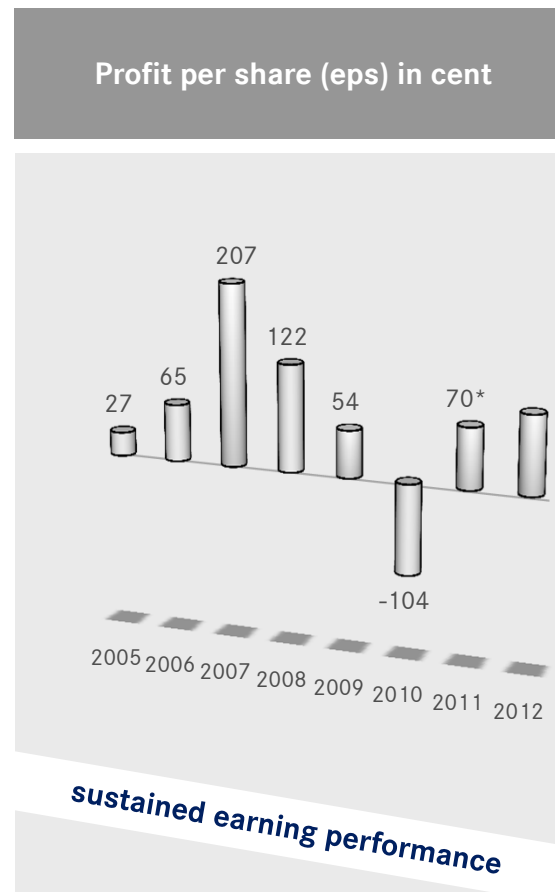
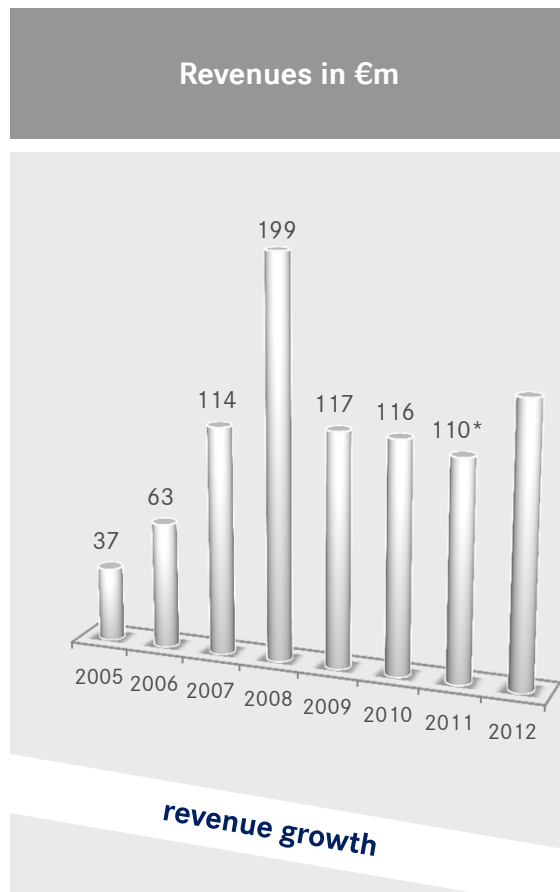
MBB opportunities outweigh risks

OUTLOOK

| Strengths | Weaknesses |
|--|---|
| <ul style="list-style-type: none"> ■ Long time experienced management team ■ Substance- and liquidity strengths ■ Established niche player-portfolio ■ Excellent references in the market ■ Dividend value ■ Good business development in 2011 | <ul style="list-style-type: none"> ■ Low investment ratio |
| Opportunities | Risks |
| <ul style="list-style-type: none"> ■ Portfolio result growth ■ Value growth by investment policy ■ Growth by new portfolio companies | <ul style="list-style-type: none"> ■ Macroeconomic development |

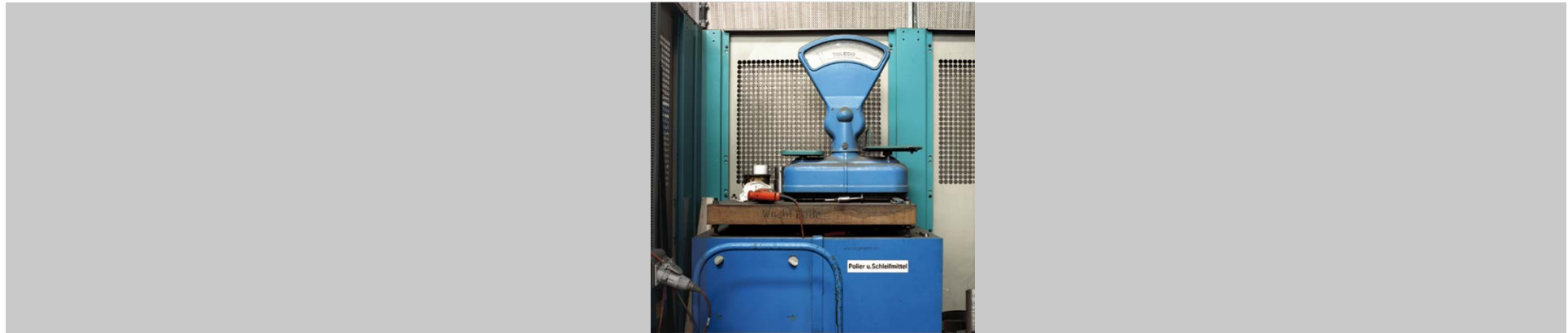
MBB on growth track in 2012

GROUP DEVELOPMENT SINCE 2005



* Estimation by Close Brothers Seydler

FINANCIAL CALENDAR



- Analyst Conference / EK-Forum (12:45 p.m. / Room London) 22. November 2011
- Quarterly Financial Report Q3/2011 30. November 2011
- End of business year 31. December 2011

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