

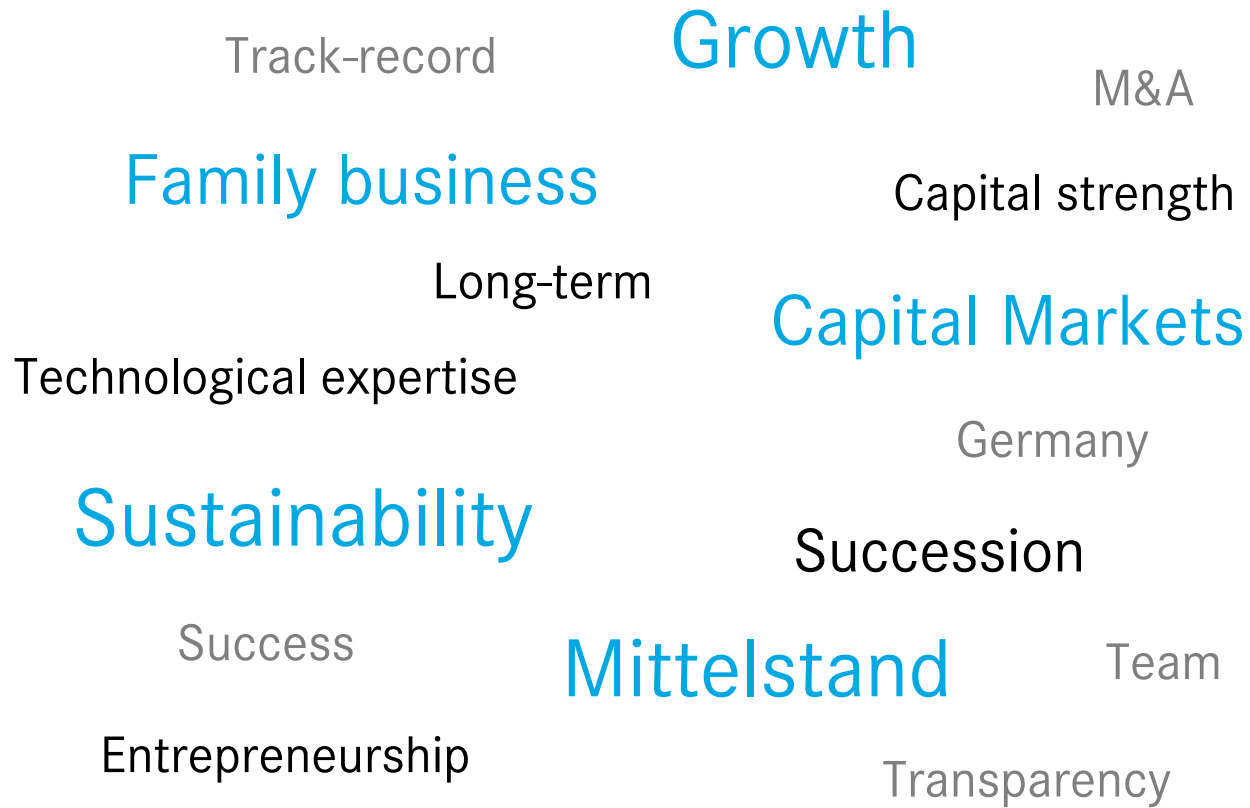
Berenberg and Goldman Sachs

Tenth German Corporate Conference

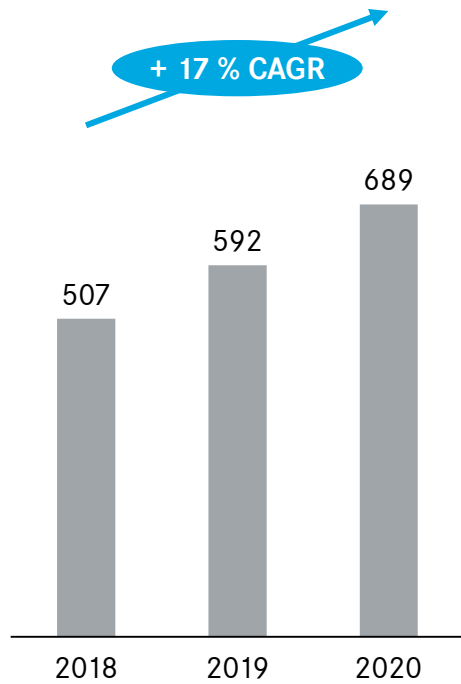
MBB SE

Berlin, 21 September 2021

As a listed family business, MBB generates sustainable growth through technological expertise

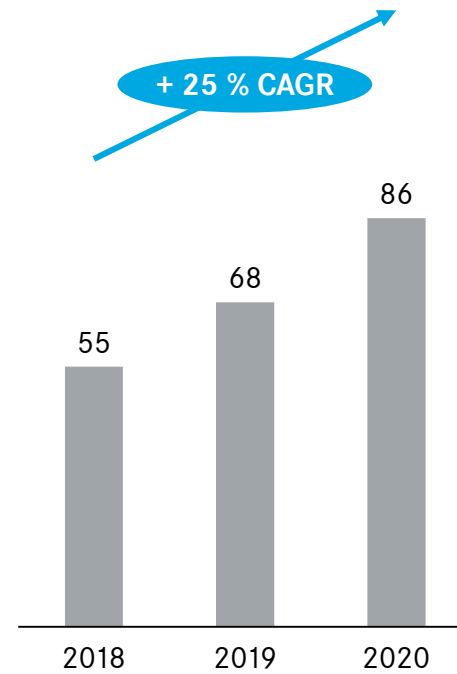


Revenues



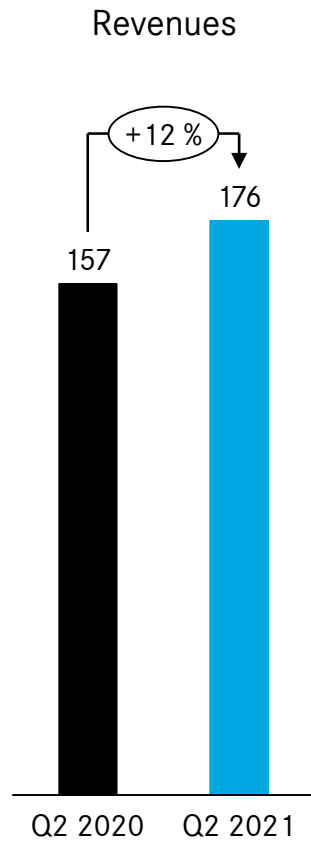
in € million

EBITDA

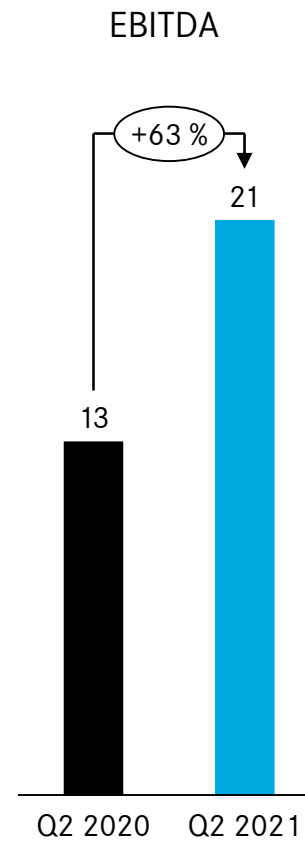


in € million

MBB significantly increased both revenues and EBITDA in the second quarter

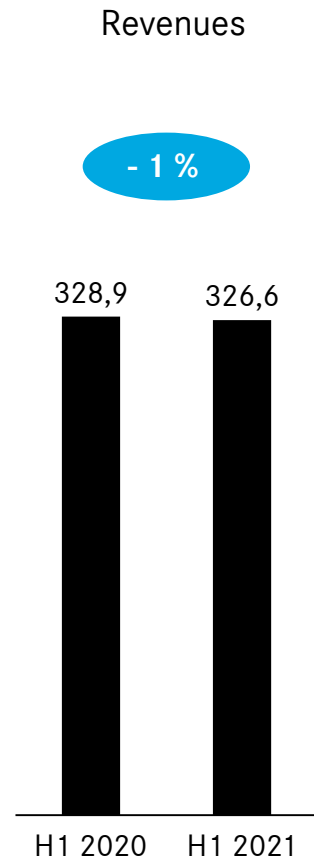


in € million

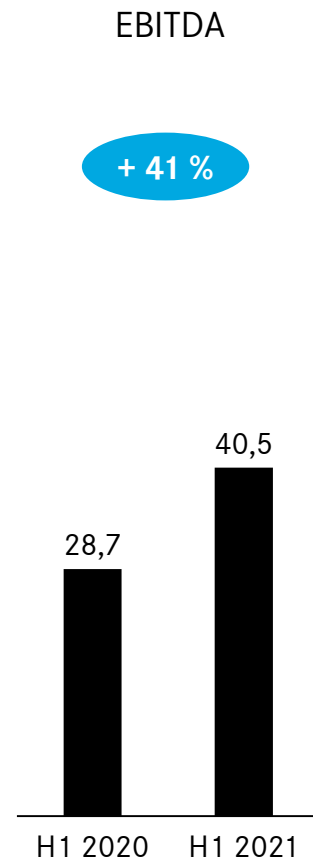


in € million

In H1 2021, EBITDA was significantly higher than in the previous year, while revenues remained stable



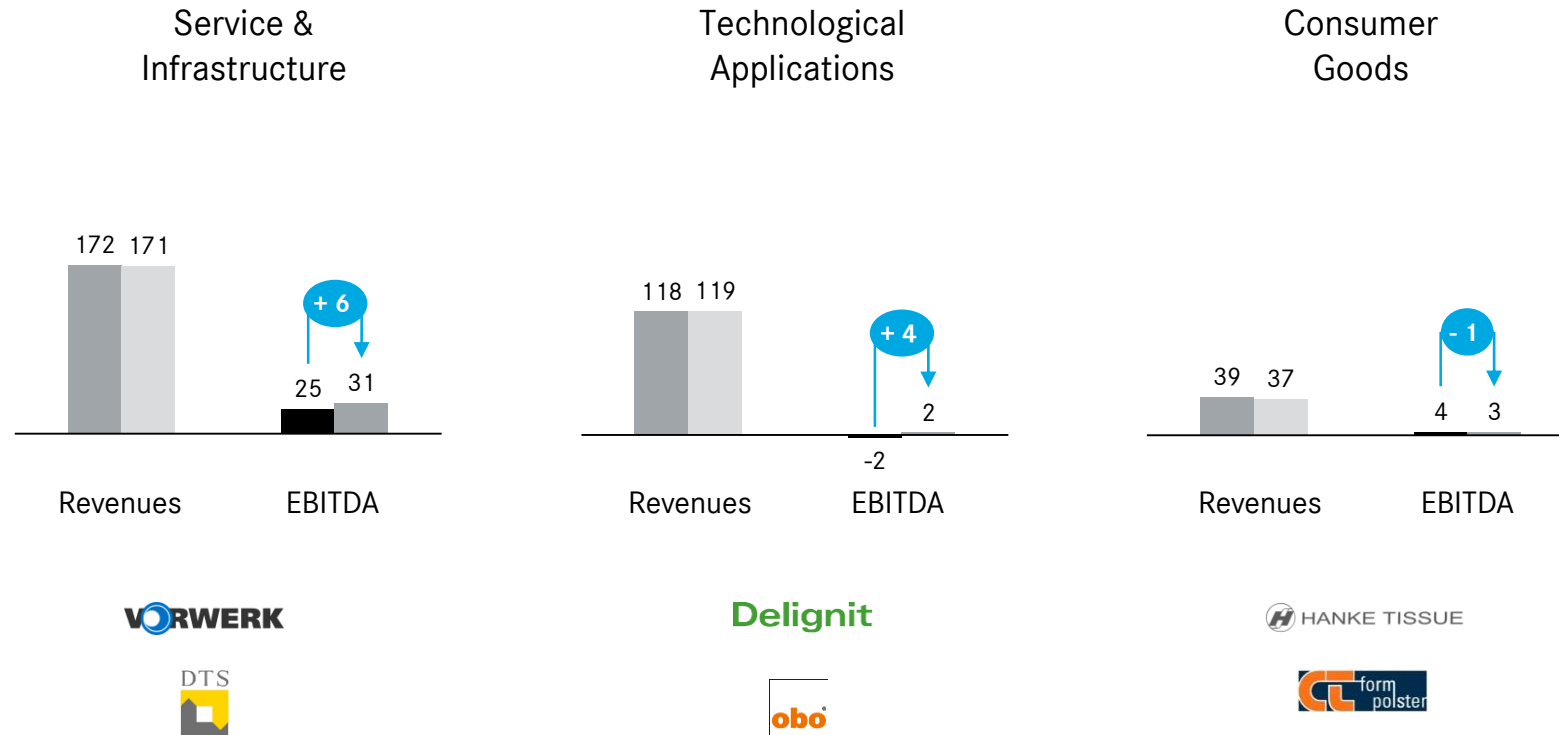
in € million



in € million

The margin increase is attributable to Service & Infrastructure and Technological Applications

Revenues and EBITDA by segments
in € million; H1 2020 vs. H1 2021



The highlights of the first half of the year show the potential of the MBB companies

Service & Infrastructure



Clean energy transition

+49%

Increase in EBIT compared to the first half of the previous year



IT security

+17%

Increase in EBIT compared to the first half of the previous year

Technological Applications



E-mobility

+25%

Increase in order intake - most of it in e-mobility



Ecological system solutions

+105%

Increase in EBITDA compared to the first half of the previous year



Specialty chemicals for tooling

+17%

Increase in revenues compared to the first half of the previous year

Consumer Goods



Tissue products

-7%

Reduction in net debt compared to the previous year



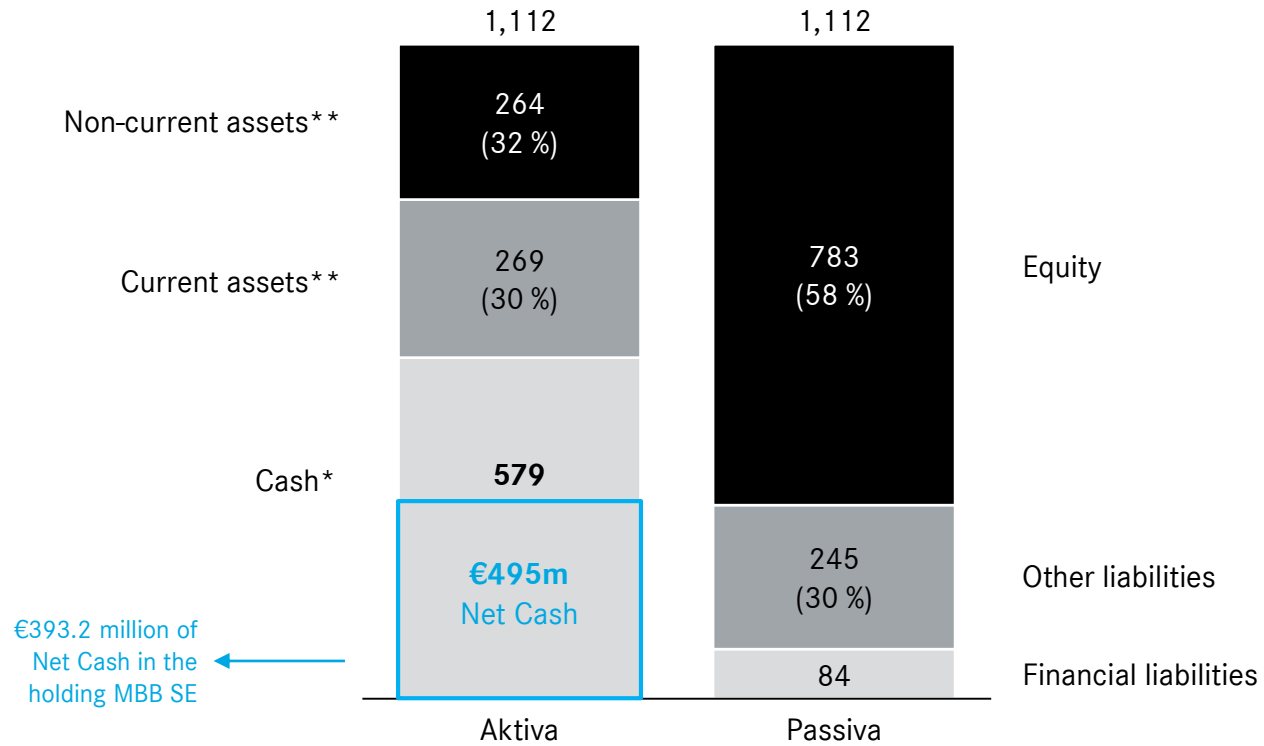
Mattresses for e-commerce

87%

Increase in EBIT compared to the first half of the previous year

MBB has a strong balance sheet

Balance sheet as of June 2021
in € million



* Liquidity incl. securities & gold
** Without cash positions

The number of M&A opportunities in the German SME sector is steadily increasing



Drivers for increasing demand for succession solutions in the German SME sector



Demographic change
leads to wave of unresolved
business successions



Corona pandemic
leads to crisis fatigue and
balance sheet restructuring



Lack of management capacity
due to worsening shortage of
skilled workers

Unternehmensnachfolge: Problemkind des Mittelstands?

Die Zeit wird knapp und der Druck immer höher: Innerhalb der nächsten zwei Jahre suchen deutschlandweit rund 620.000 mittelständische Unternehmen mit insgesamt mehr als 4 Millionen Beschäftigten einen neuen Eigentümer. Doch ob Übergabe oder Verkauf – die Unternehmensnachfolge stockt gewaltig, wie neue Studien zeigen.



DIHK-REPORT

Unternehmer finden keine Nachfolger – Corona lähmt das Interesse weiter

Senior-Unternehmer hatten schon vor der Pandemie oft Schwierigkeiten, Nachfolger zu finden. Corona verschärft die Situation noch, zeigt ein aktueller DIHK-Report.



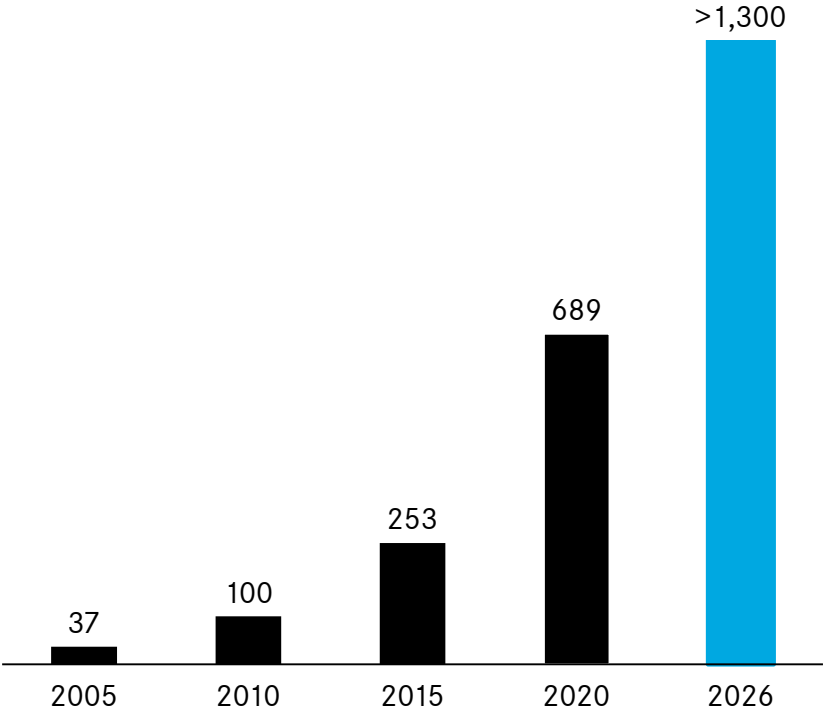
Mittelstandsbarometer 2021

Fachkräftemangel bleibt großes Problem für den Mittelstand



Excellent growth prospects

Revenues
in € million



Vorwerk on track for exponential growth due to clean energy transition



DTS with unique positioning in booming IT security market



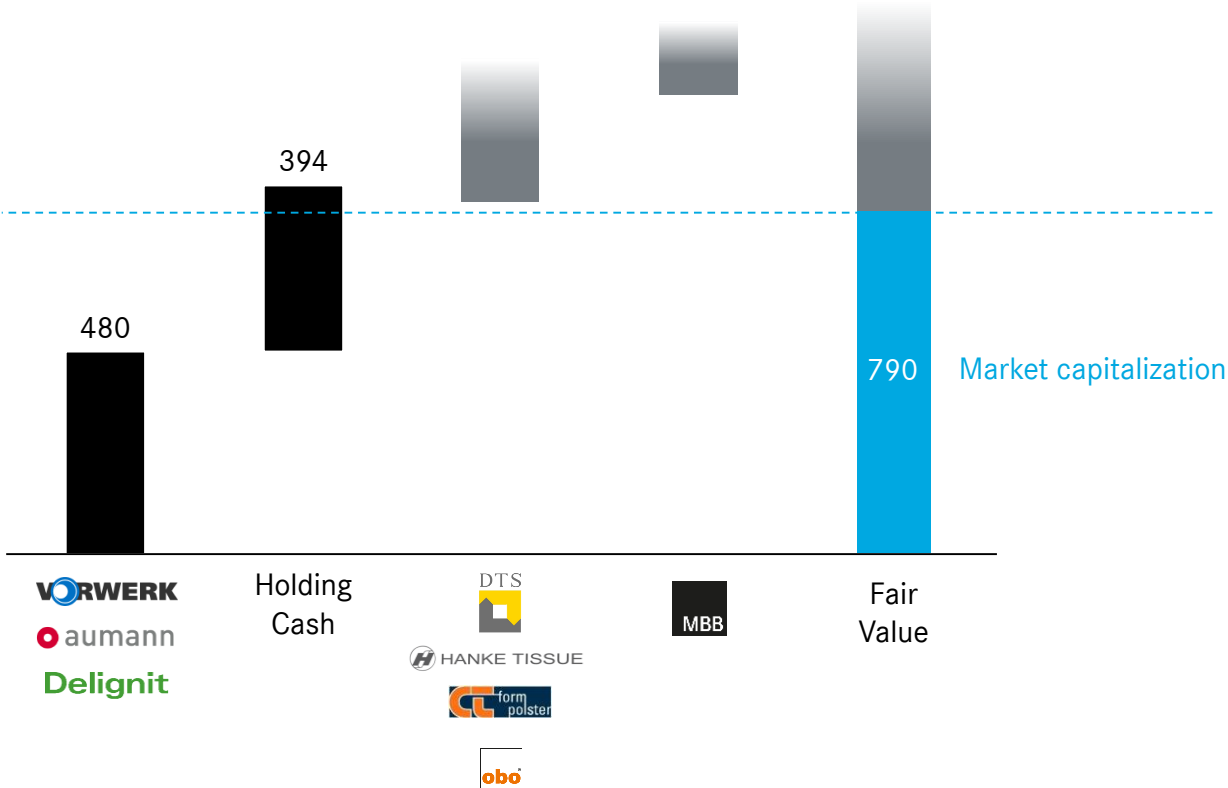
Aumann with trend-setting e-mobility orders in recovering market environment



Stand-alone or add-on acquisitions offer significant non-linear growth potential

A large part of the value of MBB is transparent

Sum-of-the-Parts view
in € million*



* Market capitalizations of the listed companies as of 21 September 2021; Holding Cash as of the balance sheet date 31.06.2021

CONTACT

The logo consists of the letters 'MBB' in a white, bold, sans-serif font, centered within a solid black square.

MBB SE
Joachimsthaler Straße 34
D-10719 Berlin
Tel: +49 30 84415 330
Fax: +49 30 84415 333
Mail: request@mbb.com
Web: www.mbb.com

DISCLAIMER

The logo for MBB, consisting of the letters "MBB" in white on a black square background.

By accessing this document you agree to abide by the limitations set out hereafter. The information contained in this document relating to MBB SE ("MBB" or the "Company") may not be redistributed, reproduced, published, or passed on to any other person and must not be relied upon for any purpose as it is given without any guarantee.

This document is being presented solely for informational purposes and should not be treated as giving investment advice. It is not, and is not intended to be, a prospectus, is not, and should not be construed as, an offer to sell or the solicitation of an offer to buy any securities, and should not be used as the basis of an evaluation of the Company and investors should not subscribe for or purchase any shares or other securities in the Company on the basis of or in reliance on the information in this document.

If the information in this document expresses forecasts, estimates, opinions or expectations, or forward-looking statements are made, these statements can be related to known and unknown risks and uncertainties. Therefore, the actual results and developments can differ greatly from the expectations and assumptions expressed here. No one undertakes to publicly update or revise any such forward-looking statement in light of developments which differ from those anticipated.

As far as information is contained in this document that is based on statements by third parties, we advise you that no representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of this information or any other information or opinions contained herein, for any purpose whatsoever.

Neither the Company nor any of their respective officers, employees or affiliates nor any other person shall assume or accept any responsibility, obligation or liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or the statements contained herein. In providing this document, neither MBB nor its respective agents undertake any obligation to provide the recipient with access to any additional information or to update this document or any information or to correct any inaccuracies in any such information.

As far as measures are being used in this document which are not measurements of financial performance defined under IFRS, these should neither be viewed in isolation nor considered as an alternative of the Company's financial position, results of operations or liquidity as presented in accordance with IFRS in its Consolidated Financial Statements. Other companies that report or describe similarly titled financial measures may calculate them differently.

Due to rounding, numbers presented throughout this document may not add up precisely to the totals provided, percentages may not precisely reflect the absolute figures and percentages may not precisely add up to 100%.

In case of any questions in relation to this document, please contact:

MBB SE
Joachimsthaler Straße 34
D-10719 Berlin
web: www.mbb.com
Tel: +49-30-844 15 330
Fax: +49-30-844 15 333
E-mail: request@mbb.com

