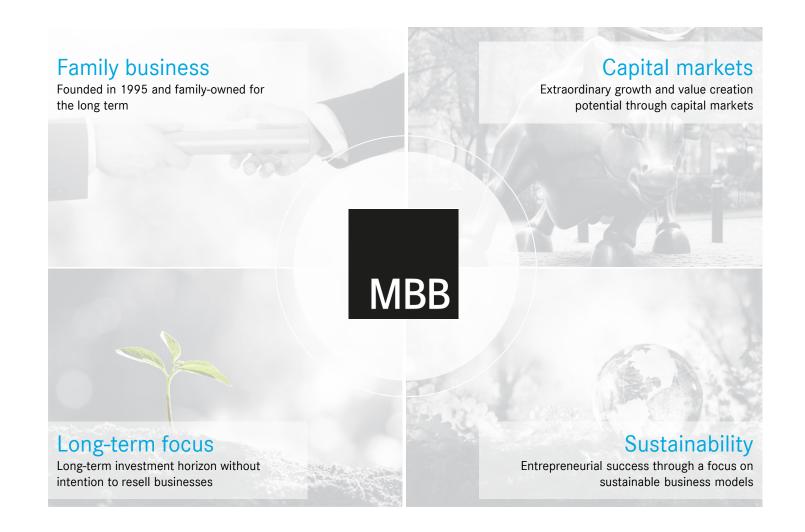


Quirin Champions Conference 2022

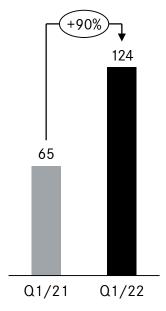
MBB SE 1-2 June 2022

MBB offers long-term succession solutions to sustainable Mittelstand companies



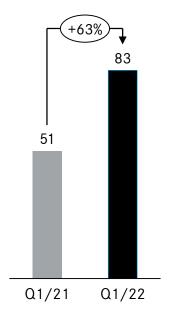






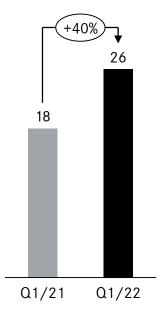
Order intake in € million





Order intake in € million





Reveneus in € million

MBB remains resilient in the current market environment



Service & Infrastructure



Clean energy transition

+11%

High order intake with additional potentials

Revenues

Ramp-up and integration costs in the first quarter



IT security

+40%

Revenues

IT security is becoming increasingly important

Supply chain remains challenging

Technological Applications



E-mobility

+23%

New strategic order in the battery field

Revenues

Positive and growing EBITDA margin

Delignit

Ecological system solutions



Production stops at automotive customers

Revenues

Currently rising demand



Special chemicals for tooling



Recovery despite rising raw material prices

Revenues

Consumer Goods



Tissue products



Energy and raw material costs impact profitability

Revenues

Price increases successfully implemented



Matresses for e-commerce



Weaker e-commerce

Revenues

Rising raw material prices

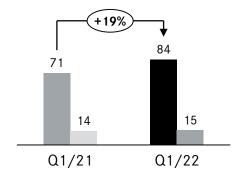
Change in revenues compared to previous year

All three segments posted double-digit growth in the first quarter

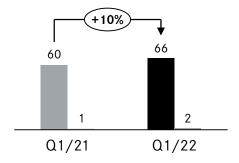
Revenues and adj. EBITDA

in € million

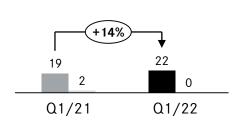
Service & Infrastructure



Technological Applications



Consumer Goods







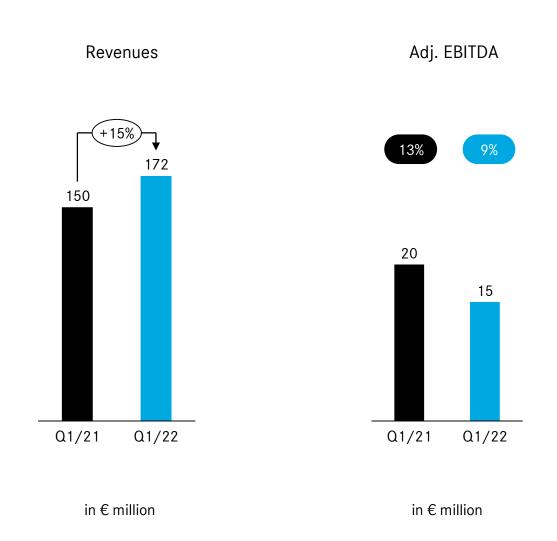










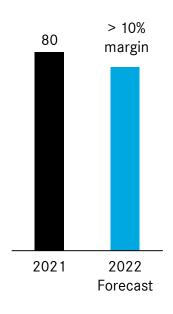






2021 2022 Forecast

Adj. EBITDA

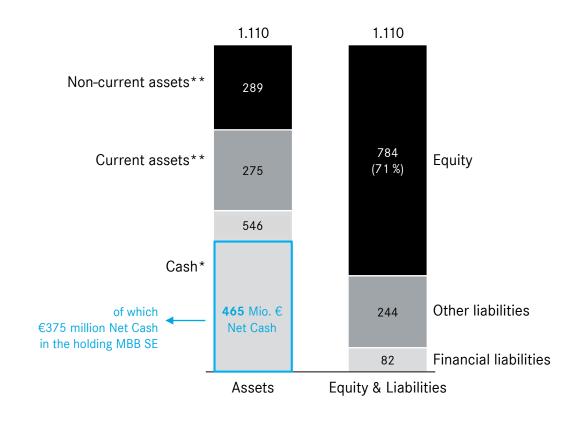


in € million

in € million

The balance sheet remains very strong with an equity ratio of 71% and a high cash position

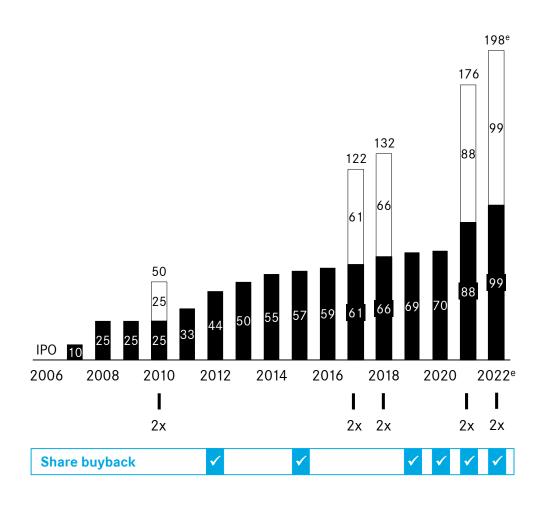
Balance sheet as at 31 March 2022 in € million



Liquidity incl. securities & goldWithout cash positions

A dividend of €1.98 per share will be proposed to the Annual General Meeting

Dividends in €-Cent per share



€154 million

Dividends and buybacks since 2006

€17 million

Planned dividend and acquired own shares 2022

MBB's market position pays off in a volatile environment



Economic risk factors



Supply chain disruptions



War in Ukraine



Availability of raw materials



Economic outlook



Volatile energy prices



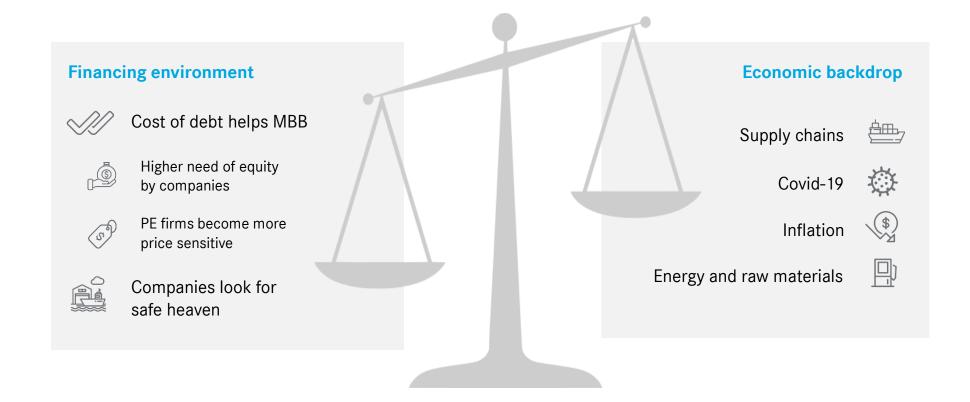
Rising inflation

Influence on MBB subsidiaries



The volatile environment impacts the M&A market

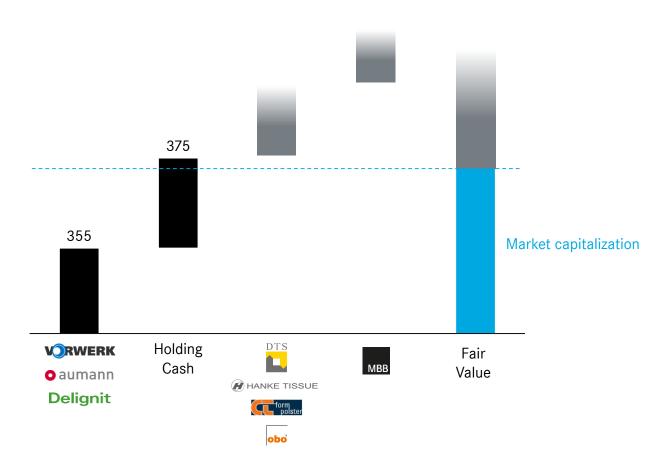




A large part of the value of MBB is transparent



Sum-of-the-parts in € million*



^{*} Market capitalizations of listed companies rounded and as at 1 June 2022; Holding Cash as at 31. March 2022

Questions & Answers





Constantin Mang CEO

MBB

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In case of any questions in relation to this document. please contact:

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